



Welcome to the City of Stratford 2024 Draft Budget!

This budget binder is arranged to facilitate an effective examination of the draft 2024 budget as prepared by City staff.

The following order is recommended for your review:

1. Executive Summary	This document is a high-level overview of the draft budget prepared by Karmen Krueger, CPA, CA, Director of Corporate Services/Treasurer.
2. Contact Information	Please refer to this information if you have any questions about the budget material being presented.
3. Preliminary Budget Change Analysis	This is intended as a high-level summary to outline significant itemized impacts.
4. Budget Meeting Dates	<p>These meeting dates for the Finance & Labour Relations Committee have been scheduled and set aside for the purpose of reviewing the draft budget and making the Committee's recommendations to Council for approval of the final budget. All meetings are open to the public.</p> <p>This is an estimated timeline and the dates, times or number of required meetings may change as we progress through the budget process.</p> <p>Agendas will be distributed prior to each meeting.</p>

<p>5. Capital Plan</p>	<p>This is the first labelled tab of your binder. It contains the draft 2024 capital plan and estimated capital forecast for years 2025 to 2033, grouped by department and division.</p> <p>All 2024 draft capital projects are summarized, as well as all capital forecasts.</p>
<p>6. Operating Budget</p>	<p>This is the second labelled tab of your binder. Documents in this section are also grouped by department and division.</p>
<p>7. Expansion Initiatives</p>	<p>This is the third labelled tab of your binder containing all recommended additions to the budget. None of these items have been included in the draft budget at this time and will only be added by a formal recommendation of the Committee.</p> <p>This section also includes a list of all items referred by Council to the 2024 budget, with a status update for each item.</p>
<p>8. Supporting Documents</p>	<p>This section is the fourth tab and contains supplementary information and analysis for the total budget, as well as information on some individual budgets.</p>
<p>9. Miscellaneous</p>	<p>This final tab is to hold notes, reports or anything provided to you during the budget process after budget binders are issued.</p>